



# Westport **Environmental, Social and Governance Strategy**





# ESG Commitment

Westport is striving to design a port and supply chain that, once operational, delivers net positive environmental, social and economic benefits to Western Australian communities, consumers and businesses.

To achieve positive outcomes during the planning stage (Stage 3), Westport will:

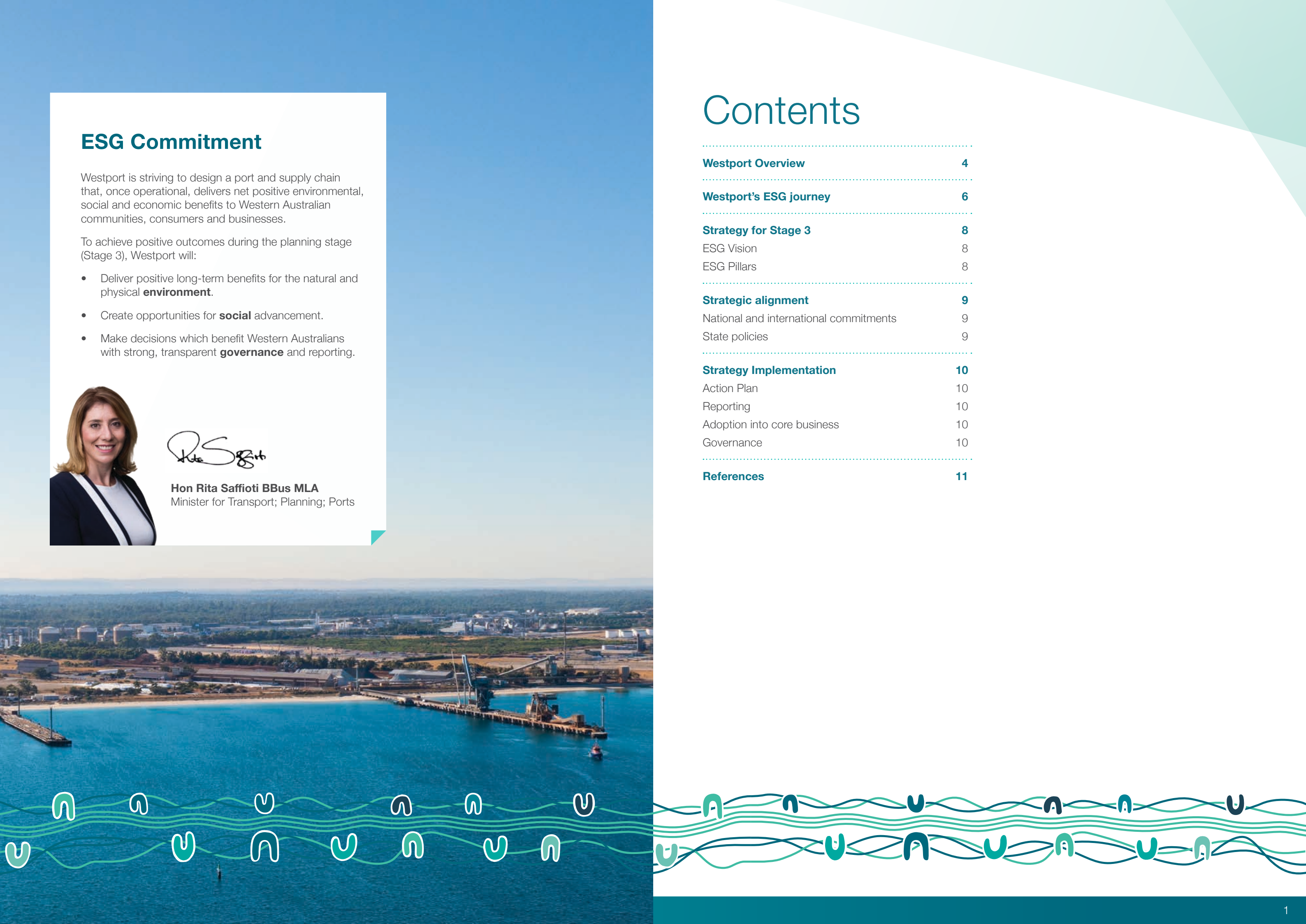
- Deliver positive long-term benefits for the natural and physical **environment**.
- Create opportunities for **social** advancement.
- Make decisions which benefit Western Australians with strong, transparent **governance** and reporting.



**Hon Rita Saffioti BBus MLA**  
Minister for Transport; Planning; Ports

# Contents

<b>Westport Overview</b>	<b>4</b>
<b>Westport's ESG journey</b>	<b>6</b>
<b>Strategy for Stage 3</b>	<b>8</b>
ESG Vision	8
ESG Pillars	8
<b>Strategic alignment</b>	<b>9</b>
National and international commitments	9
State policies	9
<b>Strategy Implementation</b>	<b>10</b>
Action Plan	10
Reporting	10
Adoption into core business	10
Governance	10
<b>References</b>	<b>11</b>





# Westport Overview

Westport is the WA State Government's long-term program to investigate, plan and build a future port in Kwinana with integrated road and rail transport networks.

Westport is a once-in-a-century opportunity to design a new port that will achieve positive outcomes for the economy, environment, Aboriginal people and the broader community.

Westport's whole-of-supply-chain design and optimisation approach allows environmental and social objectives to be hard-wired early in the planning process to maximise the positive benefits in later stages.

Westport's planning will result in the design and implementation approach for:

- infrastructure including anchorages and channels, the new port, road and rail transport links and the network of logistics operations
- policies and governance arrangements to ensure a resilient, sustainable and commercially sound supply chain
- transformational initiatives in the environment, communities and business operations surrounding the footprint to ensure wider benefits for our society are leveraged from this mega-project

This Strategy guides how ESG objectives will be considered across all aspects of the Westport Program including its partner agencies.

**Vision:** A world-class container port and trade network, built with nature in mind, that unlocks Western Australia's future economic prosperity.



## Our impact on the environment

Honesty about the challenge we face is important in setting strategy.

It is not possible to develop a mega-project such as Westport without having an impact on the environment and causing disruption to the community and businesses surrounding it.

Because of the unique importance of Cockburn Sound, the criticality of the container trade to our society, and the value of industrial and utility operations in Kwinana, Westport is undertaking analysis of environmental and social impacts well beyond the standard of a normal Business Case or even standard regulatory process.

Work done to date (informed by global experience) indicates that Westport will have a short period of recoverable impact, but by thinking more broadly about solutions, we should be able to regenerate, repair and reconnect environments and community assets to strive to be better than before we began.

One of Western Australia's largest marine science programs is underway to test this hypothesis.

Indicative only



# Westport's ESG journey

Westport's journey commenced in 2017 with an Independent Taskforce (Stages 1 and 2) that tested the different locations of where a container port could be built – ultimately confirming Kwinana as the best option. Throughout these stages environmental and social outcomes were a key driver for decision making and had a major impact on the final option recommended. Table 1 outlines the ESG achievements from Stages 1 and 2.

This strategy will now guide Westport's approach to ESG for Stage 3, specifically how, and when, a new container terminal in Kwinana with an optimised supply chain will be delivered (see Westport's timeline in Figure 1).

Stage 3 will also undertake design, modelling and engagement work that will allow specific targets for ESG objectives to be developed for the next delivery stage (Stage 4).

Figure 1: Westport's timeline and ESG

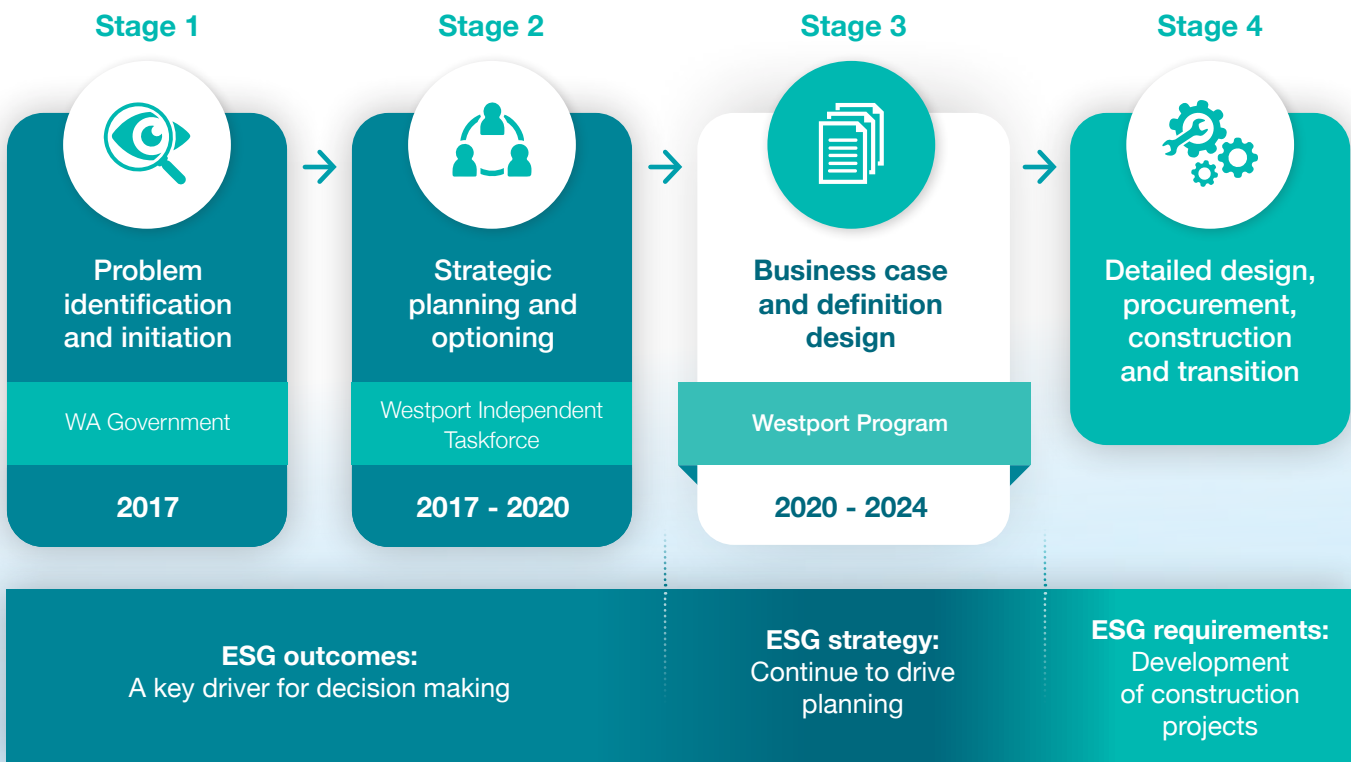


Table 1: ESG achievements from Stages 1 and 2

Stage	Environmental	Social	Governance
<b>Stages 1 &amp; 2 2017 – 2020</b> <b>Comprehensive comparison of more than 20 possible sites for Westport before selecting Kwinana as the preferred location.</b>	<div>Recommended a location on the South Kwinana shelf minimising seagrass loss.</div> <div>Recommended a conventional land-backed port to minimise dredging.</div> <div>Avoided the need to excavate the culturally and environmentally important Mount Brown by choosing Anketell Rd over Rowley Rd as the main transport link.</div>	<div>Recommended an option that provides community development benefits for Greater Perth through increased employment opportunities and attracting more residents that, in turn, generate better conditions for small businesses in particular.</div> <div>Moved heavy rail and road freight away from the increasingly populous Fremantle and surrounding suburbs by selecting a Kwinana location.</div> <div>Extensive community and stakeholder engagement and information provision to capture stakeholder input to optioning.</div>	<div>Followed best practice frameworks set by Infrastructure Australia, UN Sustainable Development Goals, and Infrastructure Sustainability Council of Australia.</div> <div>Robust program governance including Ministerial oversight, independent chair and fully independent gateway reviews</div> <div>Use of systematic decision making tools recommended by Infrastructure Australia, Multi Criteria Analysis, to guide decision making with a very high 33.8% weighting to environment and social considerations.</div>





# Strategy for Stage 3

**ESG Vision:** Plan, build and operate Australia’s most sustainable, and first regenerative, port.

## ESG Pillars

Pillar	Environmental	Social	Governance
Commitments	<b>Deliver positive long-term benefits for the natural and physical environment.</b>	<b>Create opportunities for social advancement.</b>	<b>Make decisions which benefit Western Australians with strong, transparent governance and reporting.</b>
Objectives	<div>Protect sensitive natural and physical environments</div> <div>Deliver new science well beyond the needs of our own project to underpin Cockburn Sound's long-term holistic management.</div> <div>Embed <i>Working With Nature</i> into planning to regenerate the natural and physical environment striving for a better environment after construction than before.</div> <div>Design and catalyse a <i>net zero</i> port and local container supply chain by 2050.</div> <div>Advance circular economy outcomes by reducing, reusing, and recovering materials during construction.</div>	<div>Identify opportunities to increase industry capability and the creation of high-quality jobs.</div> <div>Partner with Noongar people to recognise cultural values in design and create opportunities for the Noongar community and businesses.</div> <div>Implement safety in design to ensure both workers and the community surrounding transport links are safe.</div> <div>Engage with stakeholders, industry and the community to inform design, best practice and expectations.</div>	<div>Meet the needs of future generations by ensuring the efficiency, scalability, and resilience of the port and supply chain beyond 2070.</div> <div>Demonstrate transparent and responsible governance.</div> <div>Comply with legislative, regulatory and State Government policy obligations during the planning and delivery of the port and supply chain infrastructure.</div> <div>Ensure sustainability, Noongar opportunities and social values are embedded into all relevant procurement during planning.</div>
Underpinning objectives	<div>Embed ESG outcomes into both performance criteria for design of the port, and success criteria for the Westport Office.</div> <div>Report on our ESG performance against nationally and internationally recognised industry standards.</div> <div>Plan for ESG outcomes as part of project development plans and commercial agreements for design, construction and operation.</div>		

# Strategic alignment

This strategy seeks to accelerate and complement Western Australia’s achievement of a number of existing commitments, policies and strategies.

## National and international commitments

Westport will contribute to achieving the Paris Agreement objective of net zero emissions by 2050. We will also align our Stage 3 and future operations with the objectives of the United Nations’ Sustainable Development Goals Westport will use leading industry standards including the Infrastructure Sustainability Council and Global ESG Benchmark for Real Assets as our yard sticks.

## State policies

This Strategy demonstrates Westport’s adoption of WA State Government strategies and initiatives including:

- Greenhouse Gas Emissions Policy for Major Projects 2019
- Supporting Continuous Improvement in ESG Outcomes for Western Australia 2021
- Waste Avoidance and Resource Recovery Strategy 2030
- Western Australian Climate Change Policy 2020
- WA Aboriginal Empowerment Strategy 2021 - 2029
- WA Industry Participation Strategy 2020
- Workforce Diversification and Inclusion Strategy for WA Public Sector Employment 2020-2025
- WA Procurement Rules and accompanying Environmental Procurement Guide
- WA State Infrastructure Strategy 2022





# Strategy Implementation

This Strategy provides the direction for ESG considerations during Westport's delivery of Stage 3 – Business Case and definition design. This strategy will be reviewed annually as design evolves.

Figure 2: Stage 3 delivery of ESG



## Action Plan

Following the release of this Strategy, an Action Plan will be developed. The Action Plan will outline the specific planning activities and approaches that will be implemented to achieve the objectives. We will update the action plan annually as planning evolves.

## Reporting

To build trust and accountability with our stakeholders and the community, reporting of our ESG actions and progress will be made available biannually following the development of our Action Plan.

## Adoption into core business

Our ESG actions and commitments will be embedded in the Westport program through:

- Adoption of the ESG objectives by our environmental, design and commercial

workstreams including underpinning corporate governance to ensure adherence

- Consideration of this strategy in the planning, management, and investment of the \$400 million Westport enabling fund
- Inclusion of specific ESG requirements in the next stage of development and procurement for Westport's Project Development Plans following the submission of the Business Case

## Governance

An ESG reference group consisting of key stakeholders and experts will be formed to guide Westport in the implementation and review of this strategy and its action plan. Advice from this group will be considered by the already robust Westport Governance Framework and stakeholder engagement program.

## References

Department of Finance (2021), Environmental Procurement Guide. Available at: <https://www.wa.gov.au/system/files/2021-06/Environmental%20Procurement%20Guideline.pdf>

Department of Finance (2021), WA Procurement Rules. Available at: [https://www.wa.gov.au/system/files/2021-04/WA%20Procurement%20Rules%2020201218\\_1.pdf](https://www.wa.gov.au/system/files/2021-04/WA%20Procurement%20Rules%2020201218_1.pdf)

Department of Jobs, Tourism, Science and Innovation (2020), WA Industry Participation Strategy 2020. Available at: <https://www.wa.gov.au/system/files/2022-06/WAIPS%202020.pdf>

Department of Jobs, Tourism, Science and Innovation (2020), Workforce Diversification and Inclusion Strategy for WA Public Sector Employment 2020-2025. Available at: <https://www.wa.gov.au/system/files/2022-06/WAIPS%202020.pdf>

Department of Mines, Industry Regulation and Safety (2019), Greenhouse Gas Emissions Policy for Major Projects 2019. Available at: <https://www.der.wa.gov.au/images/documents/your-environment/climate-change/Greenhouse%20Gas%20Emissions%20Policy%20for%20Major%20Projects.pdf>

Global ESG Benchmark for Real Assets (2022), Home page. Available at: <https://www.gresb.com/nl-en/>

Government of Western Australia (2020), Western Australian Climate Change Policy 2020. Available at: [https://www.wa.gov.au/system/files/2020-12/Western\\_Australian\\_Climate\\_Policy.pdf](https://www.wa.gov.au/system/files/2020-12/Western_Australian_Climate_Policy.pdf)

Government of Western Australia (2021), Supporting Continuous Improvement in ESG Outcomes for Western Australia 2021. Available at: <https://www.wa.gov.au/system/files/2022-05/supporting-continuous-improvement-in-esg-outcomes-for-western-australia-november2021.pdf>

Government of Western Australia (2021), WA Aboriginal Empowerment Strategy 2021 – 2029. Available from: <https://www.wa.gov.au/government/publications/aboriginal-empowerment-strategy-western-australia-2021-2029>

Infrastructure Sustainability Council (2022), Home page. Available at: [Infrastructure Sustainability Council \(iscouncil.org\)](https://www.iscouncil.org)

Infrastructure Western Australia (2022), WA State Infrastructure Strategy 2022. Available at: [https://www.infrastructure.wa.gov.au/sites/default/files/2022-07/strategy\\_download/2022\\_Final\\_SIS.pdf](https://www.infrastructure.wa.gov.au/sites/default/files/2022-07/strategy_download/2022_Final_SIS.pdf)

United Nations (2015), Paris Agreement. Available at: [https://unfccc.int/files/meetings/paris\\_nov\\_2015/application/pdf/paris\\_agreement\\_english\\_.pdf](https://unfccc.int/files/meetings/paris_nov_2015/application/pdf/paris_agreement_english_.pdf)

United Nations (2022), 17 Sustainable Development Goals. Available at: <https://sdgs.un.org/goals>

Waste Authority WA (2019), Waste Avoidance and Resource Recovery Strategy 2030. Available at: [https://www.wasteauthority.wa.gov.au/images/resources/files/2019/10/Strategic\\_Direction\\_-\\_Waste\\_Avoidance\\_and\\_Resource\\_Recovery\\_Strategy\\_2030\\_Action\\_Plan.pdf](https://www.wasteauthority.wa.gov.au/images/resources/files/2019/10/Strategic_Direction_-_Waste_Avoidance_and_Resource_Recovery_Strategy_2030_Action_Plan.pdf)





## Further Information

To find out more about the Westport Program, our vision, and our goals visit [www.westport.wa.gov.au](http://www.westport.wa.gov.au)